

SMS Code

Management System (SOP)- Public version



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1.Introduction

Sustainability is a key factor in ensuring the supply of raw materials in the global coffee supply chain. ECOM, fully aware of this reality, developed a program through its department of Sustainable Management Service (SMS) that allows producers and customers to access quality coffee, produced in compliance with social, environmental and quality aspects.

This program is named after the SMS Code, which establishes basic lines for sustainable coffee production, for all actors involved: producers, technicians, farms and roasters. The SMS Code includes four dimensions: Economic Transparency, Productivity and Quality, Environmental Responsibility and Social and Labor Responsibility.

The following are set out for ECOM countries interested in implementing SMS Code.

Objective:

To outline the general guidelines for the implementation of the SMS Code.

Reach:

This document sets out the scope of the applicable regulations and procedures regarding country training, definition of business proposals, data capture, presentation of results, inclusiveness of stakeholders, systems used, among others.

To whom it is addressed:

The guidelines set out in this document are aimed at the actors involved in the definition, implementation and submission of results relating to the SMS Code, namely:

- 1. Central Administrator SMS Code Program.
- 2. SMS Department.
- 3. Roasters.
- 4. Commercial Departments
- 5. Producers.
- 6. Stakeholders.

2. Key terms and definitions

Below we set out the most important terms and definitions use in the document.

CMC	Sustainable Management Service			
SMS	Castalitable Flaring Strictle Colvide			
SMSi	SMS Integrity - System developed by ECOM to include information on the agronomic management of farms and producers. Mandatory compliance criteria from year zero of the program.			
Basic Criteria				
SMS Drivers	Criteria focused on Productivity and Quality; it does not have specific year of implementation.			
SMS Code short version	Evaluation tool with 77 criteria			
SMS Code long version	Evaluation tool with 194 criteria			
SMS Code Status achieved according to note obtained in an SMS Costatus evaluation.				
Local SMS	Local SMS team at origin.			
СТ	Country trader			
SMS CM	SMS country manager			
GCC	Global SMS Code Coordinator			
SMS technicians	Agronomists responsible for implementing SMS Code in the field.			

3. ECOM's Sustainable Management Services (SMS)

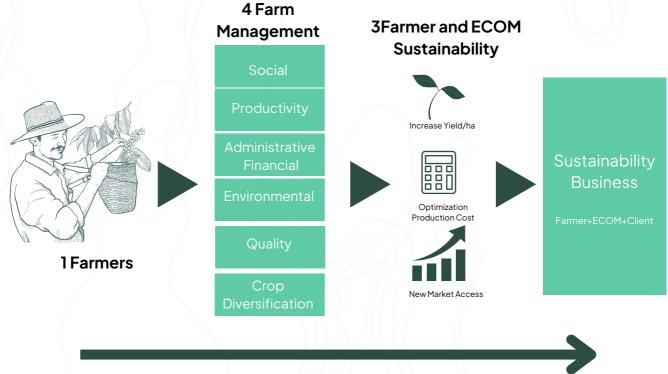
3.1. SMS Vision

ECOM's Sustainable Management Services ("SMS") is committed to be the premier provider of socially & environmentally responsible and innovative solutions to farmers across the world. SMS' vision translates into three key missions:

- To deliver higher-quality products that enable farmers to increase their overall farm productivity.
- To provide high-value services, including training, input and technology access to improve markets for bottom-of-pyramid participants.
- To create a sustainable, profitable value chain by providing the best services to all stakeholders.

SMS implements sustainability programs and provides products and services for rural populations across 23 countries.

3.2. SMS Sustainability concept



2 SMS Technician

For SMS, farmers are the most important actors in the value chain. Farmers must be assisted by a technical team that can transfer knowledge and technological support. SMS identifies areas of improvement for the farm. If the farmer manages to get a good management of his/her farm, he/she can comply with the 3 basic objectives of SMS: Increase Yield/Ha; Optimization of production cost; New market access. In relation to new markets, SMS wishes to give farmers a new strategy to sell coffee at a better price. As such, productivity efficiency and new markets are at the core of SMS's sustainability concept.



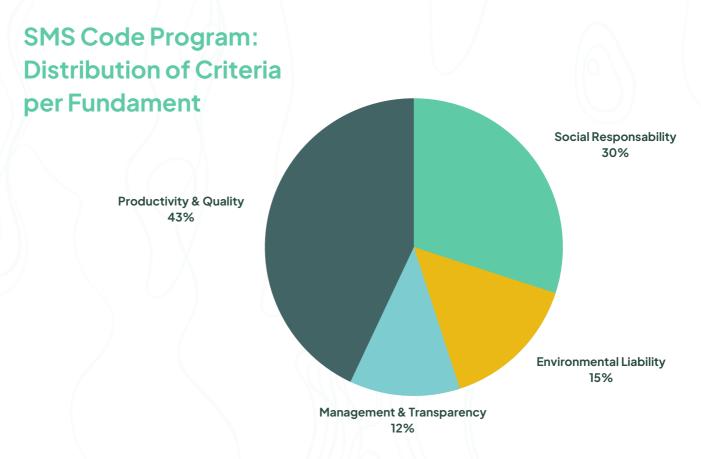
4. SMS Code

4.1. SMS Code as a sustainability tool for the value chain

Instead of offering a certification system, SMS developed the SMS Code to enable a tailored, continuous sustainability improvement and benchmarking program for roasters looking for impact at the farm's gate.

SMS Code is different from certification because it:

- Includes production and quality concerns not usually included in traditional certification programs.
- Focuses on the continued betterment of the farmer's production.
- Provides high value-added technical feedback visit after visit (unlike certification)



SMS Code enables roasters to reach new levels of impact at farmer-level through the portfolio of SMS services and SMS Integrity (SMS' big data platform), giving roasters access to near-live field-data to monitor program progress and pilot their own supplychain impact.

SMS Code adapts itself to both roasters' requirements and to the challenges at the farm- level to secure coffee quality, empower farmers and to monitor roasters' supply chain.

4.2. SMS Code Cycle

We designed the SMS code to enable farmers to enhance their productive capabilities throughout the Code's lifecycle. The SMS Code follows the steps as per the graph below. We explain each step-in detail.

Sustainable
Management
Services provides
support to farmers
with a goal of
continuous
improvement



- 1. Country-specific SMS team identifies a group of farmers with which to work (baseline).
- 2. SMS team visits farmers for evaluation of different aspects of the farm management.
- 3. According to the results from 2. SMS team establishes an action plan for improvement.
- 4. According to 3. SMS team defines training needs for the farmer(s).
- 5. SMS team implements training sessions with the farmer(s).
- 6. In case a client wishes to have an external audit of the Code they may pay to have it done (see Section 1.18).

4.3. SMS Code structure

SMS Code is also built around four main pillars:



Program Structure









4.3.1. Fundaments Description

- Management & Transparency: detailing the sourcing of coffee from origins, assessing and ensuring quality and quantities.
- Productivity & quality: evaluating production and agronomic (renovation, fertilization, pruning...) indicators to ensure that farmer can increase productivity and quality on the long run.
- Environmental Responsibility: environmental indicators (wastewater treatment, river contamination, flora and fauna protection...) to ensure the coffee we purchase has a positive/neutral impact on the environment.
- Labor & Social Responsibility: indicators (related to child labor, forced labor working hours, minimum wage) are developed to ensure that the coffee we purchase does not undermine farmer's rights.

4.3.2. SMS Code Criteria Type

SMS Code is structured around 3 types of criteria:

Basic Criteria

Criteria must be implemented from year 0. If a farm does not comply with at least one critical criterion, SMS Code Provisional status is assigned. Farmers can't be in a Provisional status for more than one year.



Critical Criteria

Areas Evaluated at farm-level



SMS Code Basic Criteria Description:

Fundament Management and Transparency

Suppliers:

All farms comply with the SMS Code Basic Criteria for suppliers including social, environmental, and social aspects.

Internal Inspection:

All farm received an annual SMS Code Inspection done by SMS Team.

Coffee Traceability:

Farms have coffee documentation to demonstrate traceability from the field to the processing units and exportation process.

Farmer Commitment:

All farmers have signed a commitment to comply with the Code Program.

Trainings:

Farmers participate on trainings related to social, environmental, economic and productivity aspects.

Fundament Productivity and Quality

Agrochemical use: Use of authorized products in the country and reduction of herbicide in renovation coffee areas.

Prohibited products: All farms do not use prohibited products in coffee production, see reference of :

1.1. Prohibited pesticides list

SMS Code Program defined the list of prohibited pesticides according to Coffee Sustainability Reference Code- Annex Pesticide List Reference Code - Annex Pesticide List

https://www.globalcoffeeplatform.org/wp-content/uploads/2021/10/CSRC_PesticidesLists_OCT21.pdf

1.2. Use of pesticides in the Phase-out List

SMS Code Program defined the use of pesticides in the Phase-out List are reduced through use of Integrated Pest Management and phased out by 2030, if feasible. This includes pesticides that are classified by national and international regulatory agencies

https://www.globalcoffeeplatform.org/wp-content/uploads/2021/10/CSRC_PesticidesLists_OCT21.pdf

Farm Management Plan: Farms have a management plan according to weather conditions, varieties, location, soil conditions and productivity.

Water use: All farms comply with water usage requirement for irrigation.

Fertilization plan: All farms defined fertilization requirements according to soil analysis and variety.

Cover crops: All farms implemented cover crops in order to reduce the herbicide consumption and promote organic matter on the soil.

Fundament Environmental responsibility.

- Waste Management: All farms have a system to managing waste and protect water sources and ecosystems.
- Natural Resources Conservation: All farms have implemented actions to avoid hunting and extraction of plants in forest or natural areas.
- Sewage water All farms used the appropriate system to manage the sewage water.
- No Ecosystem Destruction: All farms do not convert forest to coffee plantation since January 2014.
- Climate change: All farms collected information related to climate change and defined action to reduce the affectation in the time.

Fundament Social and Work Liability

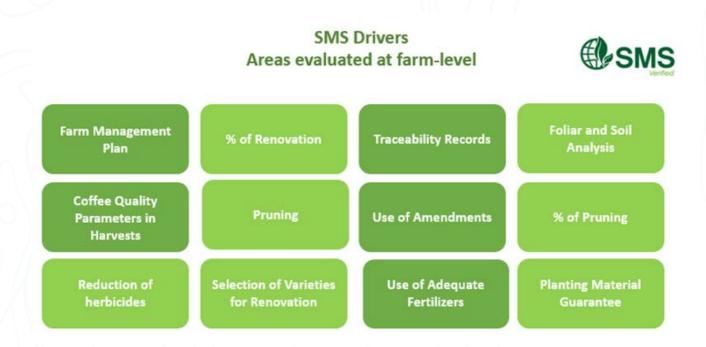
- No Child Labor: Farms do not contract children.
- No Forced Labor: Farms do not coerce workers to work thorough the use of violence, intimidation debt, retention of identity papers, or any other threats under the ILO Forced Labor definition.
- Minimum Wage: All farms pay the minimum national salary to the permanent and temporary workers.
- Working hours: Permanent and temporary workers do not work more than 60 hours per week.
- Access to Education: All children living on the farm have access to education.
- Non-Discrimination Practices: All farms have implemented practices against discrimination for all workers (permanent and temporary).
- Access to potable water: All farms provide potable water to the workers (permanent and temporary).

Safe management of Agrochemicals: All farms have implemented practices to guarantee safe management of agrochemicals.

Freedom of Association: All farms guarantee freedom of association for all the workers (permanent and temporary).

SMS Drivers

SMS drivers are basic SMS criteria focused on productivity and quality. SMS Drivers' compliance is not mandatory but may contribute to a significant increase of productivity for farmers. It does not have specific year of implementation.



These criteria are developed by the Global SMS team and are reviewed annually. All stakeholders are free to suggest or request the addition of specific standards that complies with their business plan or with another certification program, as it has already been done in the past. Stakeholders' contribution strengthens our certification scheme and are highly valued by ECOM.

Productivity

Renovation: Farms renovate at least 5% of coffee productivity area by year.

Pruning Practices: Farms implemented pruning practices on unproductive coffee plants.

Use of new coffee varieties: Farms used new coffee varieties to increase productivity and resistance to pest and diseases as leaf rust.

Farm Management Plan: Farms have implemented a farm management plan adapted to farm conditions and productivity goals.

Soil conditions.

Soil Analysis: Farms implemented soil analysis at least every 3 years.

Fertilization plan: Fertilization plan is adapted according to coffee varieties and farming conditions.

Amendments use: Farms implemented use of amendments to increase fertilization efficiency.

Herbicide reduction: Farms have reduced herbicide use on renovation areas.

Precision Agriculture

Mapping: Farms have polygon completed.

1.3. Exceptions

Depending on the country where the SMS Code is implemented, exceptions to certain standards may be applied. Exceptions are submitted by ECOM country sustainability managers and revised by SMS Code Global Coordinator and SMS Coffee Global Manager. Depending on the impact of the exception, discussion could be taken to ECOM's Coffee deputy CEO and Coffee CEO. Example: SMS 2.1.2 "Farms that deliver wet parchment or dry parchment coffee must know quality parameters such as moisture content, physical defects, relevant residue limits". In Costa Rica, 100% of farms delivery coffee in cherry state, that is, not in the form of parchment.

1.4. SMS Code status

SMS Code is built around a three-level approach, with each level referring to a different compliance status. We explain them below.

1.4.1. SMS Provisional

Initially, regardless of whether the short or long version applies, a farm is considered to have the Provisional status if it does not comply with 100% of SMS Basic criteria (see Section 1.7 above).

A farm cannot have the Provisional status for longer than a year. If it does, the SMS Country head can decide to either keep the farm for another year or take the farm off the program. Coffee from farms in Provisional status cannot be sold as SMS Verified.

SMS Team will track improvements at farm level with SMS Integrity System where in Technical Assistance Module SMS Agronomist can create SMS Visit and SMS Action plans. On this module every improvement is collected on the system. Attached example of SMS Action Plan for a farmer.

Farmer 1

Action Plan

Implementation Ranges			
Greater than 67	Between 34 and 66	Less than or equal 33	
0	6)	(2)	

riority: Hig	jh					
Criteria	Findings	Recommendations	Implementation Date	Responsible	Advance	
Agronomic	Se observa problemas de erosión en área de siembra nueva y en áreas con pendiente.	Se recomienda elaborar terrazas para evitar erosión en lotas con pendiente pronunciada y terminar siembra de vetiver en orillas de callejón	9/1/2020	Fernando Segura	60 %	1
Social	La bodega no se encuentra rotulada el día de la visita	Rotular bodega para evitar confusión al realizar una mezcia. Muy importante el rotulo de la entrada a la bodega para tomar precauciones al pasar cerca de esta zona	6/11/2020	Fernando Segura	75 %	Ø

Farmer 2

Action Plan

Implementation Ranges			
Greater than 67	Between 34 and 66	Less than or equal 33	
0	6	©	

Priority: Hig	h					
Criteria	Findings	Recommendations	Implementation Date	Responsible	Advance	
Social	No todas las viviendas de orgadores cuentan con las iluminacion adecuada	Productor está en proceso de remode/acion de los baches, dentro de dichas mejoras esta contemplado la lluminación y ventilación de las mismas. Quedó en realizar un documento donde específica las fechas en las que espora tener istas las mejoras.	1/30/2022	Andrey Gutierrez Alfaro	85 %	Ø

1.4.2. SMS Verified

SMS Verified is SMS Code's second level and is focused on improving a farm or cluster of farms' essential value drivers: productivity and quality.

For a farm or cluster of farms to have the SMS Verified status it must:

- Comply with 100% of the 48 critical criteria.
- Evaluate 29 drivers' criteria relating to Pest Management, Nutrition, Pruning and Renovation.

In addition to the 77 criteria requirements listed above, SMS Verified also involves two farm visits per annum and requires access to consolidated farm, farmer, and household basic information. This data allows for progress to be tracked online on the SMS Code module built in SMSi.

Logo to idenfied SMS Verified farms on SMS Code reports:



1.4.3.SMS Diamond Verified

SMS Diamond Verified is SMS Code's third level and is focused on delivering a holistic improvement system dedicated to further improving farms' essential value drivers as well as strengthening their environmental responsibility.

For a farm or cluster of farms to be SMS Diamond Verified, it must:

- Comply with 100% of the 48 critical criteria.
- Evaluate 29 Drivers' criteria relating to Pest Management, Nutrition, Pruning and Renovation.
- Comply with over 70% of score.

In addition to the 192 criteria requirements listed above, SMS Diamond Verified also involves two farm visits per annum and requires access to consolidated farm, farmer, and household basic information as well as additional information upon client request. This data allows for progress to be tracked online on the SMS Code module built in SMSi.

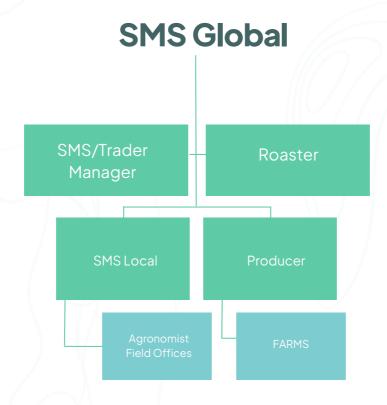
Logo to idenfied SMS Diamond farms on SMS Code reports





2. SMS Code Governance

2.1. SMS Code Governance structure



2.2. Roles and Responsibilities SMS Local staff and SMS Global staff

2.2.1. SMS Global

SMS Global is responsible for the strategic development, documentation, and implementation of the SMS Code across SMS origins. SMS Global operates at three levels which we describe below.

1st level: implementation

- Defines the content/model of the SMS Code (long/short...)
- Defines which report (output) to use.
- Defines the system and way a country may implement the code.
- Trains the relevant teams in country/countries where the Code will take place.

2nd level promotion of the code

• With traders at ECOM level with SMS managers. It includes official communication about SMS Code content, marketing strategy and other.

3rd level: client coordination:

• SMS Global provides support to origins in the production of the reports for clients.

2.2.3. SMS Local

SMS Local teams oversee the implementation of the SMS Code at two levels which we describe below.

A) Program-level

SMS Local team defines with the origin's commercial unit the group of farmers / farms to be included in the SMS Code program. They define the budget, purchase premium, and SMS fees with the commercial team.

B) Farm-level

SMS Local team implement the Code with farmers which involves the following tasks:

- Coordinate with SMS Global to give its technicians the appropriate SMS Code training.
- Conduct the Code's evaluation(s) in the farms involved via farm visits.
- Ensure that the technicians' tools (mobiles/SMSi platform...) are working properly.
- Revise the evaluations' results.
- Coordinate with SMS Global for the preparation of the report (see Section 2.11 for more details)
- Present report to client
- Define an implementation proposal for the following year.

2.3. Clients' roles

Two scenarios:

1. Pre-program

Prior to the start of the SMS Code program, the interested client defines the country, budget and what they want to do with the targeted producers (SMS premium/technical visits), along with information on the number of producers they want to reach and volume they will purchase.

2. During program

During the program's lifetime: annual meeting for results presentation; areas for improvement; decide whether they want to continue with the program, if so: clients define budget scope, number of farms, volume.

We note that if the client wishes further clarifications on whatever aspects of the reports content, 'they can ask the country SMS manager. Depending on the clients' request the SMS country manager may liaise with SMS Global to review the situation.

2.4. Stakeholder inclusion

The inclusion of actors in the definition and implementation of the program is key for the SMS Code, producers, technicians, agronomists, managers, and roasters. For this purpose, SMS has designed the follow-up procedure to include the different actors in the decision making of the program.

2.4.1. Producers

Technical SMS teams at the origins must explain SMS Code producers the objectives at least once a year, as well as the scopes and thematic areas of the program (Critical Criteria and SMS Drives).

In addition, the Local SMS team in the country must explain to each producer prior to the annual evaluation the areas to be evaluated on the farm, as well as the possible status according to the note obtained.

In addition, the local SMS team will carry out a consultation process with each of the SMS Code producers to have continuous feedback of the program. Such consultation shall contain at least the following elements: relevance of areas assessed according to national coffee reality, level of implementation of the program and possible topics or areas to be included for future years in agronomic, productive and market issues.

SMS Code local teams will be responsible for querying, analysing the information and proposing to the SMS Global team possible improvements to the SMS Code program.

Feedback received by member producers should be shared by the Local SMS team with the leader of the SMS Code Program (Global SMS) via email or face-to-face/ virtual meeting. Both parties (local SMS-SMS Global) will assess the relevance of including the topics discussed and making changes to the program.

With this feedback, producers can request to the SMS Local team the areas to evaluate at farm level according to the reality of the farm and the country.

2.4.2. Technician/agronomist - SMS Local

Similarly, technicians and agronomist's member of the Local SMS team may suggest or provide SMS Code feedback to members of the SMS Global team.

These improvement proposals can be forwarded to the Global SMS team via email. Subsequently, on a joint basis, SMS Local – Global SMS will determine the relevance of including the submitted proposals.

This feedback can be made according to the thematic scope, namely:

- Content
- Areas to be evaluated: Critical Criteria SMS Drivers
- Productivity and quality
- Evaluation process
- SMS Code evaluation results

2.4.3. Clients

SMS Code Program customers will also be able to provide feedback on the program. To accomplish this purpose, The SMS Local-SMS Global teams must hold at least once a year a follow-up meeting of the program with the client. This meeting is usually held once the SMS Code evaluations have been carried out.

The customer will have the freedom to provide feedback on the program on subjects such as:

- Content
- Areas to be evaluated: Critical Criteria SMS Drivers
- Productivity and quality
- Evaluation process
- SMS Code evaluation results

Any changes made through consultations with producers, technicians and/or customers shall be updated.

2.5. SMS Code implementation process

2.5.1. Chain of command

Below we provide the steps to take in four difference stages of the SMS Code.

1. When the client wishes to kickstart a SMS Code project:

- a. Client emails country manager ("CM") or country trader ("CT") and defines origin, volume, quality and price.
- b. CM or CT contacts SMS country manager ("SMS CM") to discuss client's requirements.
- c. SMS CM elaborates SMS Code proposal for client (doc templates archive)
- d. CM/CT reviews proposal and send it to client
- e.If client unsatisfied by proposal, asks CM / CT to rework proposal (price/volume/region quantity of farmer).
- f. If client satisfied by proposal, confirms with CM / CT.
- g. Upon confirmation, SMS CM contacts Global SMS Code Coordinator ("GCC") to inform that a new client project has been confirmed and discuss implementation.
- h. SMS CM starts SMS Code project.

2. When a SMS Code project is starting and ongoing:

- a. SMS CM contact GCC to define training for the SMS team responsible for implementation of the Code (see Section 7.7 on training)
- b. SMS CM and CM / CT define field evaluation dates.
- c. SMS CM contacts SMS technicians to conduct data gathering.
- d. SMS technicians conduct field evaluations.
- e. SMS CM informs GCC that evaluation(s) has been completed

- f. GCC starts with analysis of data (see section 2.9).
- g.GCC contacts SMS CM to present results
- h. SMS CM approves results.
- i. SMS CM presents results to Client.

2. Following completion of a SMS Code project

- a. If Client seeks further information on specific points, Client contacts CT.
- b. CT contacts SMS CM to provide necessary information.

OR

- c. If Client wishes to continue the project for another year, Client contacts CT / CM.
- d. CT/CM/SMS CM and Client identify specific areas for improvement.
- e. CT/CM prepares new proposal and submits to Client.
- f. Start again with point 2 above.

We also define the steps to take when faced with the following issues:

1. Technical problem:

there are two possible steps to follow if one is faced with i) a mobile-based issue or a ii) web-based issue. Here, a technical problem refers to a bug with the platform preventing the user from conducting his/her evaluation.

a. For mobile

- I. Upon discovery of the problem, the user contacts Miguel Amador ("Amador") based in Nicaragua and responsible for SMS Code's mobile platform, explaining the issue at hand.
- II. Amador evaluates the problem and contacts the user. Based on the issue, a solution is implemented within one day and up to a week.
- III. SMS Local team verified that the problem has been fixed. If so, the evaluation may start anew.

b. Forweb

- I. Upon discovery of the problem, the user contacts Paula Sanabria ("Sanabria") based in Cost Rica and responsible for SMS Code's web platform, explaining the issue at hand.
- II. Sanabria evaluates the problem and contacts the user. Based on the issue a solution is implemented within one day and up to a week.
- III. SMS Local team verified that the problem has been fixed. If so the evaluation may start anew.

2. Notification of cases of non-compliance with critical criteria

- a. If a SMS technician finds a case of non-compliance with critical criteria such as child labor or forced labor or failure to pay minimum wage during a SMS Code evaluation, he/she needs to inform immediately the SMS CM.
- b. SMS CM gets in touch with the relevant farm(s) where the issue was found in order to confirm non-compliance and determine its cause(s).
- c. If the SMS CM confirms the case of non-compliance, he / she must inform the relevant country trader ("CT") as well as the GCC and CSO (see graph in Section 2.1) and ECOM Coffee's Sustainability Director Sue Garnett ("SD").
- d. The SMS CM and CT then informs the relevant client that an issue of non-compliance with critical criteria was found in their value-chain. The SMS CM and CT must Cc the SD and the CSO in all communications with the client.

3. If client wishes to add information initially not included in the project

- a. A client can contact the relevant CT to include additional data even if the SMS Code is already under way.
- b. The CT needs to liaise with the SMS CM to verify whether the information required can be included and if so at what costs.
- c. Upon completing b. the CT informs the client whether it is possible and precise any extra costs.
- d. Additional data may include mapping, production costs analysis, extra social and environmental information, soil analysis, client-specific survey and KPIs.

2.6. SMS Code Claims and labelling

SMS Code is an improvement program focused on farmer improvement especially in productivity and quality aspects, through access to technical assistance, agricultural inputs, plant varieties, increased productivity, access to competitive market amongst other.

2.6.1. Use of SMS Logo

Clients can use the SMS Code reports and SMS Code logo only and exclusively for internal purposes (sustainability aspects). Currently, the SMS Code Program does not allow clients to use SMS Code logos and branding for end consumer facing products.

2.6.2. Farmers claims

Farmer members of SMS Code Program have the opportunity to file a claim in case of non-compliance or verification decision. Farmer need to complete the following process:

- a. Contact the SMS Agronomist
- b. Prepare the claim (oral or written)
- c. SMS Agronomist will register the claim.
- d. SMS Agronomist will share the claim with SMS Manager or Agronomist in charge Of SMS Code Region.
- e. SMS Manager will analyse the claims and will provide feedback to the farmer in the next five days from the claim was received.
- f. SMS Agronomist or SMS Manager will ask for more details to the farmer in order to have all the information for a decision.
- g. SMS Manager must inform to SMS Global Administrator about the cause and resolution of the claim. SMS Global Administrator can participate on resolution process and can also retain some inputs for Program improvements.
- h. All claims must be documented.

2.6.3. Agronomist claims

Agronomist also can express a claim or improvement to the Program. SMS Agronomist needs complete the following process:

- a. Contact the SMS Manager
- b. Prepare the claim (oral or written)
- c. SMS Agronomist will share the claim with SMS Manager or Agronomist in charge of SMS Code Region.
- d. SMS Manager will analyse the claims and will provide feedback to the Agronomist in the next five days from the claim was received.
- e. SMS Manager will ask for more details to the farmer in order to have all the information for a decision.
- f. SMS Manager must inform to SMS Global Administrator about the cause and resolution of the claim. SMS Global Administrator can participate on resolution process and also can take some inputs for Program improvements.
- g. All claims must be documented.

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- d. SMS Manager will analyse the claims and will provide feedback to the Agronomist in the next five days from the claim was received.
- e. SMS Manager will ask for more details to the farmer in order to have all the information for a decision.
- f. SMS Manager must inform to SMS Global Administrator about the cause and resolution of the claim. SMS Global Administrator can participate on resolution process and also can take some inputs for Program improvements.
- g. All claims must be documented.

2.6.4. Clients claims.

Clients or roaster can express a claim or improvement to the Program. Clients' needs complete the following process:

- a. Contact the SMS Manager or ECOM Trader.
- b. Prepare the claim (written)
- c. SMS Manager or ECOM Trader will share the claim with SMS Global Administrator.
- d. SMS Global Administrator will analyse the claims and will provide feedback to the SMS Manager or ECOM Trader in the next five days from the claim was received.
- e. SMS Global Administrator will ask for more details to the roaster in order to have all the information for a decision.
- f. SMS Global Administrator must inform the roaster about the cause and resolution of the claim.
- g. All claims must be documented.

For further information, please refer to the Annexes on ECOM Ethical Concerns Policy and ECOM SMS Code Grievance Mechanism.



3. Auditing

The SMS Code always involve two auditing processes to guarantee the correct implementation of the program. We discuss the two processes in more details below.

3.1. Internal Country Audit process

As of today, we conduct internal auditing at the farm level to guarantee the integrity and successful implementation of the SMS Code Program. We organise at least one visit per year to 100% of the farms included in a SMS Code program. These visits are conducted by SMS technicians.

Since June 2020, another process is implemented at the administrator level, which aim at enabling SMS Global staff to guarantee the successful implementation of the Code by the SMS CM in a specific origin. This auditing process involves SMS Global defining at the beginning of each year which two countries will be audited. Once this is complete, a random sample set of farms is selected for auditing (square root of total farms involved in SMS Code programs).

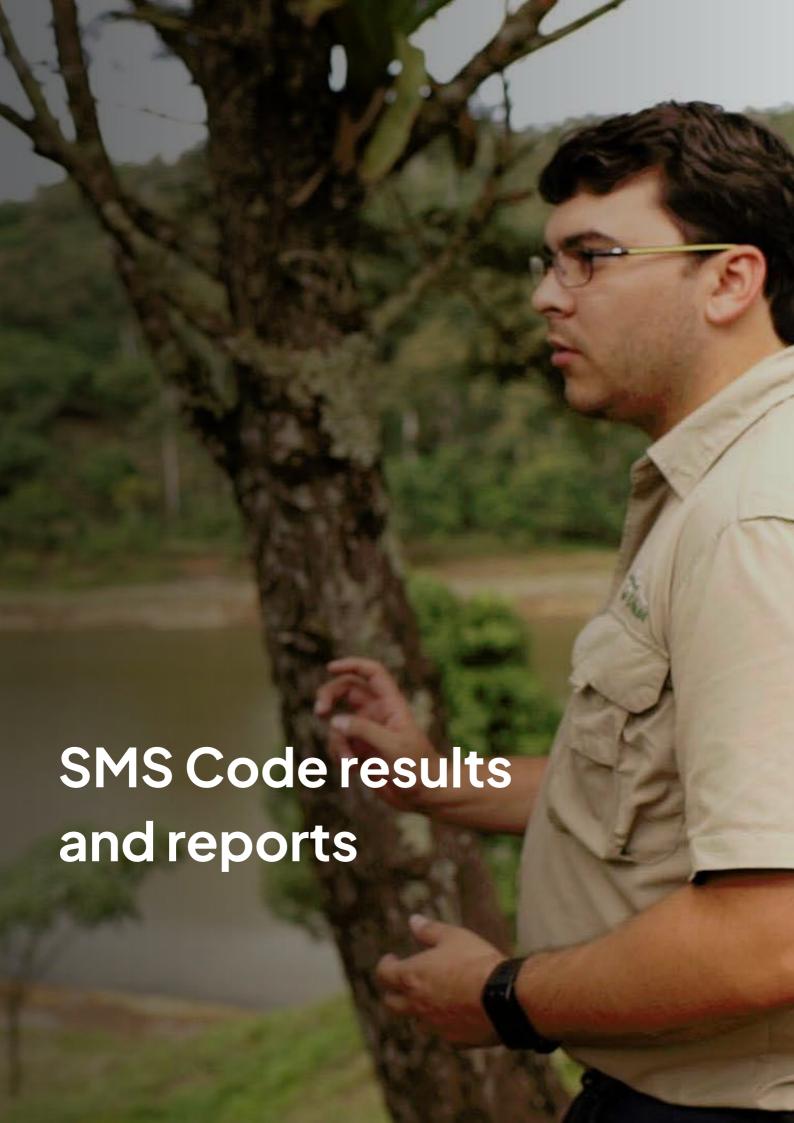
SMS origins can suggest an interpretation of some criteria according to regulation, laws or coffee production practices. The SMS Global Administrator must communicate to the SMS Manager the approval of new interpretation of SMS Criteria.

NOTE: Internal Country audit process (1st) / Verification process (red)

3.2. External Audit process

To date, the SMS Code welcomes third-party auditing financed by the client. Third-party audit must be done on the basis and according to the criteria of the SMS Code, not client-specific benchmarks and requirements.

Once the external audit is set up with the Client, it is the GCC's responsibility to support and train the staff assigned by the Client (see Section 6). Sample for external audit process is defined by square root of total farm involve on SMS Code Program. Report template is responsibility of the roaster and the external body contracted.



4. SMS Code results and reports

4.1. SMS Code results

Following the implementation of the SMS Code and field visit, SMS puts together an annual consolidated report presenting the results/findings. The results are generated from SMS Integrity and can be accessed by the client depending on the contract and the origin. We note that although the report is prepared annually, the actual date of release depends on each origin.

The results put forward in this report are used by both SMS and the client to determine specific topics/areas to improve at farm-level the following year. The results are also used to set the budget for the upcoming year. The results help SMS staff and the client track the performance of farms included in a SMS Code program throughout the years.

In case the client decides not to renew the program, they may use the report for its own reporting / use.

The Local SMS team shall coordinate with the customer and the Global SMS team the presentation of the annual results. Each origin establishes the appropriate time for the presentation of the results.

In addition, Local SMS teams should share the results with the producers that are members of the program. The goal is for each member producer to know the areas evaluated, their performance and areas of improvement for the next cycle. In parallel, the SMS team should consult the producer for feedback on the program, areas evaluated, possible improvements and new topics that it would like to include for future periods.

4.2. Results verification and approval

Prior to generating the annual report, SMS verifies the integrity of the data and approves it before sharing it with the client. This process involves both SMS at local and global levels.

4.2.1.Local SMS Team

- Perform SMS Code evaluations to 100% of the program's member producers.
- Check that all SMS Code assessments are 100% complete.
- Verify that all farms have been evaluated. If a producer has more than one farm in the program, an independent evaluation must be available for each farm.
- Approve the quality of the information in each SMS Code evaluation.
- Inform the Global SMS team that the information is uploaded and approved in the SMS Integrity.

Once the report has been generated in the SMS Integrity system the Local SMS team will need to coordinate with the client the presentation of the results through an annual meeting.

4.2.2. Global SMS Team

- Coordinate SMS Code assessments with Local SMS teams by using the SMS Integrity tool.
- Support in the creation of the annual SMS Code report.
- Share access so that Local SMS can view the results of SMS Code assessments.
- Support the presentation of SMS Code results with local SMS teams and customers.
- Incorporate any changes that are requested by the customer or the Global SMS team.

4.2.3. Remediation in case of identification of non-Conformities.

- In the case of identification of farms with non-compliance with Core Criteria such as Child labor, Forced Labor, Minimum Wage, working hours, discrimination or access to education, those farms are out of SMS Code Program, and coffee from those farms cannot be sold as SMS Verified.
- In the case of identification of farms with non-compliance with Basic Criteria (not core) such improvements in agrochemical warehouse, suppliers, internal inspections, trainings or farmer commitment, those farms will be on Provisional Status (One year). For tracking of improvements SMS Agronomist/ technicians will create into SMS Integrity SMS Visit and SMS Action plan. After one-year farms in Provisional status must comply with 100% of applicable Basic Criteria.
- In the case of identification of farms with non-compliance with Driver Criteria such renovation, pruning, climate change, use of new coffee varieties, soil analysis and fertilization plan SMS Agronomist/ technicians will create into SMS Integrity SMS Visit and SMS Action plans in order to track implementation of those practices in short, medium and long term but farmers don't have any specific year for comply with these practices.

4.3. SMS Code – analysis and use of results

4.3.1. Analysis of results

Once SMS Global has generated the report, the client and the local SMS team organise a meeting to review and discuss the findings and improvements for coming year or cycle.

4.3.2. Use of results

Below we provide a non-exhaustive list:

- Definition of areas to improve.
- Elaboration of budget
- Development and definition of KPIs for the client

4.4. SMS Code report

The report is structured in the following way:

4.4.1. SMS Code report - country level

- Local SMS teams will be able to see the results of SMS Code projects on the SMSi Global platform.
- Access to the SMSi Global will be forwarded to the SMS Country Manager for their respective review and analysis of results.
- Likewise, the Local SMS team must present the results individually to each producer to report the performance of their farm in the program, including corrective actions per farm and farmer. Action plans need to be created in SMSi.
- If farmers have any comment or doubts related with SMS Code results, they can contact SMS local team, which must explain finding and actions plans. SMS Local team must demonstrate tracking of complaints and suggestions with farmers Use of SMSi.
- See Annex I- SMS Code report model in SMSi Global

4.4.2. SMS Code report - client's level

- According to the negotiation between Local SMS SMS Commercial Department with the client, the client may have two ways to access the results of the SMS Code project: 1)
 Access to SMSi Global (See Annex I) and 2) PDF document with project summary information.
- The client must access the SMSi Global platform to view the results of the project. The local SMS team must coordinate with the Global SMS Team the creation of user and password to access the SMSi system.
- Once the access to the SMSi system is created, the Global SMS team will inform the Local SMS team for a presentation of the results with the client.
- If the customer does not have access to the SMSi System, the local SMS team must coordinate with the SMS Global team the elaboration of a PDF document.
- SMS Code Program includes two basic reports:
 - a. SMS Code Annual Report: It includes details of SMS Code evaluation, score per fundament, score per farmer, improvement areas and extra information as photos, trainings, others.
 - b. SMS Origin Report: Its report is shared to the client when a project is starting, this report includes region where coffee is coming from, list of farmers and annual plan.
- Annex II- presents the SMS Code reporting model in PDF format.

SMS Code training implementation for SMS Origins

4.5. Scope of the training

The training of the SMS Code Program is key to ensure proper implementation by local SMS teams. This training is developed in person or virtually with the technicians responsible for the implementation of the code at the administrative and field level. Training is provided by the SMS Global team.

The goal of SMS Code training is to:

• Presentation SMS Code Content:

Present the current version of SMS Code to the Local SMS Team. This session includes the following topics:

a) SMS Code Criteria content - Office session:

Explanation of each criterion to SMS Local Team and clarify doubt or questions (attached example of Agenda for SMS Code Training in Ethiopia).

b) SMS Code and SMS Integrity - Office session:

Presentation of SMS Code Module into SMS Integrity-how to collect SMS Code data on the field using SMS Integrity mobile app.

c) SMS Code farm visit – Field session:

Practice for SMS Code assessment. SMS Team collect SMS Code data and use of SMS Integrity mobile app.

d) SMS Code Feedback - Office session:

Receive feedback about the use of the System and SMS Code for SMS Local Team. In this session SMS Global Staff and SMS Local Team could define scope of certain SMS Code criteria. For example, depending on farm size of some criteria related to contracting of labor hand can apply or not

• Quality control procedures

The procedures for the implementation of the SMS Code based on the SOP SMS Code May 2020 document are also established. Session focused to SMS Managers.

• Staff accreditation process / testing

The training last one week. At the end of the training, the Global SMS team certifies which members of the local SMS team are eligible for the implementation of the SMS Code in their origin. This information is communicated to the SMS Manager in the origin.

On an annual basis, the SMS Global team will coordinate with the Local SMS teams the relevance of a refresh of the contents and concepts developed in the SMS Code program. Local SMS Team informs the need for training to the Global SMS team, and from there the place and dates for training are coordinated.

4.6. Steps to implement SMS Code

The SMS Code training has different steps, as follows:

1. Project definition and member producers:

The Local SMS team must define the list of producers that are members of the program. This selection is based on criteria such as: farm size, agronomic management, height, variety, among other parameters.

2. Using the SMS Integrity (SMSi)

SMSi is the base tool for the implementation of the SMS Code, therefore its correct use is key to the generation of positive results in the Program. For this reason, the focus is on the use of the platform and its relationship with the program.

The following diagram shows the flow of information that is collected with SMSi and its relationship to the SMS Code.



4.7. Field training

SMS Staff needs to receive SMS Code training with the following objectives:

a) SMS Code Criteria content - Office session:

Explanation of each criterion to SMS Local Team and clarify doubt or questions (attached example of Agenda for SMS Code Training in Ethiopia).

b) SMS Code and SMS Integrity - Office session:

Presentation of SMS Code Module into SMS Integrity- how to collect SMS Code data on the field using SMS Integrity mobile app.

c) SMS Code farm visit – Field session:

Practice for SMS Code assessment. SMS Team collect SMS Code data and use of SMS Integrity mobile app.

d) SMS Code Feedback - Office session:

Receive feedback about the use of the System and SMS Code for SMS Local Team. In this session SMS Global Staff and SMS Local Team could define scope of certain SMS Code criteria. For example, depending on farm size of some criteria related to contracting of labor hand can apply or not.



5. Annex III: Banned agrochemical list

5.1. Prohibited pesticides list

SMS Code Program defined the list of prohibited pesticides according to Coffee Sustainability Reference Code - Annex Pesticide List Reference Code - Annex Pesticide: https://www.globalcoffeeplatform.org/wp-content/uploads/2021/10/CSRC_PesticidesLists_OCT21.pdf

5.2. Use of pesticides in the Phase-out List

SMS Code Program defined the use of pesticides in the Phase-out List are reduced through use of Integrated Pest Management and phased out by 2030, if feasible. This includes pesticides that are classified by national and international regulatory agencies

https://www.globalcoffeeplatform.org/wpcontent/uploads/2021/10/CSRC_PesticidesLists_OCT21.pdf



6. Annex IV: Grievance Mechanism

Grievance mechanism guideline

Purpose

The following document serves as a guideline for the Management Committee in the application of ECOM's SMS Code Grievance Mechanism within our supply chain. It underlines the importance of having a functioning grievance mechanism and details the processes that must be followed when it is used.

1. Introduction

Our grievance mechanism is designed in a way that any people or organizations affected by our activities may voice their concerns on issues they may encounter. While an emphasis is put on making this mechanism easily accessible to the most vulnerable actors in our supply chain (namely, the workers/farmers), other stakeholders such as community members, unions, NGOs, businesses, or buyers have access to it.

Efficient complaints resolution drives continuous improvement for our grievance mechanism and contributes to increasing fairness and stability within our supply chain.

2. Grievance mechanism processes

The content below details the application and processes of ECOM's SMS Code Grievance Mechanism.

2.1. Accessing the mechanism

For our grievance mechanism to be effective, it must be easily accessible and understandable by all stakeholders. We respond to the previous imperatives as such:

- Farmers must be made aware of the existence of such mechanism. To ensure this principle, farm owners must display a document on their bulletin board (SMS-4.3.3) with information related to the possibility for anyone to fill up a grievance and the different ways to convey their complaint(s) (phone number, email...). Moreover, copies of the ECOM SMS Code Grievance Form in the local language must be available at the farm to all farmers. SMS technicians should make sure that such information is present at the farm and assist workers in case there is any doubt on the functioning of the grievance mechanism
- ECOM members and External stakeholders can access information on the grievance mechanism on our website under the "document & policies" section (https://www.ecomtrading.com/about-us/ethics-and-compliance/) or by contacting either an SMS technician, the local SMS manager, or the global SMS manager. External stakeholders can also reach out to the SMS team by sending an email to: ... (SMS Code general e-mail to be created). This email is checked a minimum of twice. a week.

2.2. Making and submitting a complaint

Stakeholders have several ways available to submit a complaint. We consider their personal capacity, social background, education, and geographic situation to determine the best possible way of elaborating one.

Farmers have several choices to submit a complaint:

- They can fill the ECOM SMS Grievance Form made available at the farm and hand it over to a SMS technician.
- They can send an email, text message or audio message to a SMS technician to report the
- complaint.
- They can orally report the issue when a SMS technician is visiting the farm.

Farmers can also communicate their complaint through their union, worker organization, local council, traditional leader, and religious groups that are assuming the responsibility of addressing and resolving grievances.

In all cases, the SMS technician is responsible for collecting the complaints and communicating its content to the local SMS manager.

ECOM members and External stakeholders may:

- Fill the online ECOM SMS Grievance Form made available on our website under the "document & policies" section: (https://www.ecomtrading.com/about-us/ethics-and-compliance/).
- Address a formal email to the SMS Code general email or the local SMS Manager with complete information on the complaints (description of the incident/claim, date and location, organizations or persons concerned...)
- The complaint is admissible if it meets the two following conditions:
- It is made by any person or organization that encountered an issue with ECOM and/or their
- subcontractors and service providers.
- The complaint is based on a situation where the stakeholder has been/is being negatively affected by the actions, rules, or policies of ECOM, or the ones of its subcontractors and service providers.

Furthermore, ECOM's SMS Code Grievance mechanism ensure that a complainant identity remain confidential.

2.3. Investigating the complaint

Once the complaint is collected and judged admissible (admissibility determined within 1-2 days of receiving a complaint), the investigation process may start. The local SMS Grievance committee is responsible for establishing the investigating mechanism, resolving, and documenting complaints. The committee is composed of a minimum of 2 management members (respecting gender parity if possible) which must be impartial, gender sensitive and respect the principle of confidentiality.

Upon receiving the complaint, the complainant is notified that their demand is being treated. The Committee must now:

- Assess the severity and urgency of the complaint and act accordingly.
- Send a SMS technician on site to gather information and potentially witness the issue mentioned by the compliant.
- Create a dialog between the committee or the SMS technician and the complainant for further details.
- Collect any other information or contact any entity that would help the resolution of the complaint.

If it is discovered that the case contains human right violations (for instance child labor, forced labor, discrimination, workplace violence and harassment), immediate measures of safeguarding must be put in place to protect the complainant or the victims mentioned in the complaint, and relevant authorities may be contacted if appropriate.

When the investigation is complete, the committee shares the results with the complainant, discuss the findings and collaboratively identify the potential solutions so that the remediation protocol may start.

2.4. Resolving the complaint

The local SMS Grievance committee establish an adequate remediation plan based on the information collected, in collaboration with the relevant experts. The entire process should be completed within 12 weeks of the original complaint but may last up to 52 weeks depending on the severity or complexity of the situation. The plan includes both corrections and corrective actions, addressing the root of the issue and preventing similar grievances from being repeated.

The persons or organizations accountable for each correction and corrective action must be clearly defined.

The local SMS Grievance committee holds weekly meetings with the persons or organizations targeted by the remediation protocol to oversee progress in implementation and to assess the effectiveness of the measures agreed upon. If the issue originated from the farm, the SMS technician monitors the implementation and respect of the protocol and report to the local SMS Grievance committee on a regular basis. The process must be documented and must include a timeline for each action that has been completed.

Throughout the process, the committee keeps the complainant regularly informed about the progress of the remediation plan. When the process is complete, the committee checks the complainant satisfaction with the outcome and explains to all relevant stakeholders how the complaint has helped the business to improve. The committee makes sure that all the parties involved understood the original issue, resolution protocol and remedy, and learn from this experience so that such event does not occur again.

If the complainant disagrees with the local committee's findings or is not satisfied by the complaintresolution, they may appeal the decision for a second evaluation until a common ground is found. If accepted, the appeal and all relevant documentation is forwarded from the local committee to the Global SMS Grievance committee who are in charge of reviewing and adjusting the remediation process until a resolution satisfactory to all parties is found.

2.5. Continuous improvement

To ensure continuous improvement of the SMS Code Grievance mechanism and management on-site, the committee evaluates the resolution process. They assess whether the procedure was followed, check the steps taken to protect confidentiality, collect feedback from the complainant and other affected parties and evaluate how the process can be improve for future cases.

All complaint cases must be documented and archived so that an analysis at a larger scale can be done for further improvement of the SMS Grievance mechanism. Furthermore, data from past cases can be used to implement remediation protocols in other contexts, which may accelerate future resolutions and enhance the effectiveness of the mechanism. Generalized information leads to the creation of recommendations and indicators to better grasp the details and complexity of a complaint.

Annex A: ECOM SMS Grievance Form

General information

Organization:

Name (optional):

Surname (optional):

Gender (optional):

Nationality (optional):

Profession:

Workplace:

Phone number:

E-mail:

Complaint severity test

Are you or any other persons concerned by the complaint in a life-threatening situation? (YES/NO)

Can the situation have long lasting negative impacts on your welfare or the one of the persons concerned (physical, psychological damage...)? (YES/NO)

Are there multiple cases of this issue on site? (YES/NO)

Has the case already been reported in the past? (YES/NO)

Complaint description

Please provide a description of the case, including a time reference, location(s), person or organization responsible for the issue, and all other details that are relevant to you



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